

Appendix 9 - Annex 1 : Updated Investment Strategy 2026/27 to 2029/30

Denotes increases in the Capital Programme for schemes, including Business As Usual

Denotes new schemes added to the Capital Programme

Denotes re-profiling of funds following 2025/26 Quarter 3 Budget report

	Forecast Expenditure				
	2026/27	2027/28	2028/29	2029/30	TOTAL
	£m	£m	£m	£m	£m
Regeneration and Housing					
Housing Growth	0.140	0.453	-	-	0.593
Newham Hall	4.941	6.836	-	-	11.777
BOHO X	0.178	-	-	-	0.178
Indigenous Growth Fund - Captain Cook Square	0.762	1.200	-	-	1.962
Investment / Commercial Properties - Occupancy And Compliance	0.500	1.000	0.500		2.000
Pride in Place	1.375	-	-	-	1.375
Towns Fund	9.079	0.928	-	-	10.007
Towns Fund - East Middlesbrough Community Hub	1.218	-	-	-	1.218
Acquisition of Town Centre Properties	-	1.000	-	-	1.000
Levelling Up Partnership	2.325	1.641	-	-	3.966
Capitalisation Of Major Schemes Salaries	0.530	0.530	0.530	0.530	2.120
Capitalisation of Planning Services Surveys	-	-	-	0.040	0.040
Tackling Homelessness	0.500	0.500	-	-	1.000
Affordable Housing Via Section 106	-	3.855	2.361	-	6.216
Highways Infrastructure Development Section 106	-	2.474	1.752	-	4.226
Levelling Up Fund - South Middlesbrough Accessibility	0.903	-	-	-	0.903
Derisking Sites	0.482	0.429	1.300	0.500	2.711
Property Services Building Investment	0.340	0.340	0.340	0.340	1.360
Property Asset Investment Programme	2.182	2.000	2.000	2.000	8.182
Town Hall Roof	0.050	6.906	4.000	4.000	14.956
Municipal Buildings Refurbishment	-	0.891	-	-	0.891
Repair And Refurbishment Of The Council Depot Facility	0.500	1.791	4.100	-	6.391
Cleveland Centre	0.159	-	-	-	0.159
Repairs To Broadcasting House	1.500	-	-	-	1.500
Dorman Museum Roof And Window Replacement	-	-	1.325	-	1.325
Neptune Centre Roof Repairs And Wall Cladding	-	1.800	-	-	1.800
Acquisition of Whorlton Road Industrial Estate	2.615	-	-	-	2.615
Cemetery Provision	2.392	-	-	-	2.392
Asset Review - Accommodation Works	0.800	2.174	-	-	2.974
Neighbourhood Hubs Investment	2.960	2.000	-	-	4.960
Total Regeneration and Housing	36.431	38.748	18.208	7.410	100.797

Council Funding	External Funding
£m	£m
0.593	-
4.094	7.683
0.042	0.136
-	1.962
2.000	-
-	1.375
0.880	9.127
1.218	-
1.000	-
-	3.966
2.120	-
0.040	-
1.000	-
0.302	5.914
0.142	4.084
-	0.903
2.711	-
1.360	-
8.182	-
14.956	-
0.891	-
6.391	-
0.159	-
1.500	-
1.325	-
1.800	-
2.615	-
2.392	-
2.974	-
4.960	-
65.647	35.150

	Forecast Expenditure				
	2026/27	2027/28	2028/29	2029/30	TOTAL
	£m	£m	£m	£m	£m
Environment, Communities and Culture					
Purchase of New Vehicles	3.229	1.200	1.600	1.200	7.229
Extension of Fleet Workshop	1.400	-	-	-	1.400
Capitalisation of Wheeled Bin Replacement	0.100	0.100	0.100	0.100	0.400
Capitalisation of Street Furniture / Dog Fouling & Litter Bins	0.055	0.055	0.055	0.055	0.220
Capitalisation of Highways Maintenance	0.575	0.575	0.575	0.575	2.300

Council Funding	External Funding
£m	£m
7.229	-
1.400	-
0.400	-
0.220	-
2.300	-

City Regional Sustainable Transport Scheme - Highways Maintenance	3.239	0.200	-	-	3.439
City Regional Sustainable Transport Scheme - Incentive Funding	1.631	-	-	-	1.631
Street Lighting-Maintenance	0.468	0.468	0.468	0.468	1.872
Flood Prevention	0.090	-	-	-	0.090
Section 106 Ormesby Beck	0.015	-	-	-	0.015
Bridges & Structures	3.880	3.650	4.798	-	12.328
Newport Bridge	0.500	-	-	-	0.500
Repair Or Replace Longlands Road Overbridge	0.100	0.300	0.450	9.150	10.000
Highways Infrastructure	0.600	0.200	-	-	0.800
Traffic Signals Obsolescence Grant	0.400	-	-	-	0.400
FUSION adaptive travel control solution	0.240	-	-	-	0.240
Street Lighting Column Replacement	0.363	-	-	-	0.363
Section 106 Marton West Beck	0.094	-	-	-	0.094
Members Small Schemes	0.210	0.060	0.060	0.060	0.390
Linthorpe Road Cycleway Removal	1.169	-	-	-	1.169
Carriageway Resurfacing Programme	0.687	-	-	-	0.687
Footways Repairs Programme	0.500	-	-	-	0.500
Regulatory Services ICT System	0.356	-	-	-	0.356
Town Hall And Theatre Equipment Renewal	1.500	-	-	-	1.500
Replacement And Improvement To Equipment In Play Areas	0.500	0.200	0.200	0.200	1.100
					-
Total Environment, Communities and Culture	21.901	7.008	8.306	11.808	49.023

-	3.439
-	1.631
1.872	-
-	0.090
-	0.015
12.328	-
0.500	-
10.000	-
0.800	-
-	0.400
-	0.240
0.363	-
-	0.094
0.390	-
-	1.169
0.687	-
0.500	-
0.356	-
1.500	-
1.100	-
41.945	7.078

	Forecast Expenditure				
	2026/27	2027/28	2028/29	2029/30	TOTAL
	£m	£m	£m	£m	£m
Education and Partnerships					
Block Budget - Family Hubs	0.075	0.077	0.078	-	0.230
Block Budget - School Condition Allocation (SCA)	0.737	-	-	-	0.737
Block Budget - Basic Need	2.439	-	-	-	2.439
Block Budget - High Needs Provision Capital Allocation (HNCPA)	1.426	-	-	-	1.426
Contingency Funding Reserve	0.050	-	-	-	0.050
Building Condition Improvements - Primary School	0.030	-	-	-	0.030
Building Condition Improvements - Special Schools	0.005	-	-	-	0.005
School Led Capital schemes - All Maintained Schools	0.100	-	-	-	0.100
Sufficiency Schemes - Primary	0.185	-	-	-	0.185
Sufficiency Schemes - Secondary	2.379	-	-	-	2.379
Sufficiency Schemes - Special Educational Needs & Disabilities (SEND) and Alternative Education	0.955	-	-	-	0.955
Capitalisation of Salary Costs	0.127	-	-	-	0.127
Total Education & Partnerships	8.508	0.077	0.078	-	8.663

Council Funding	External Funding
£m	£m
-	0.230
-	0.737
-	2.439
-	1.426
-	0.050
0.005	0.025
-	0.005
-	0.100
-	0.185
0.146	2.233
-	0.955
-	0.127
0.151	8.512

	Forecast Expenditure				
	2026/27	2027/28	2028/29	2029/30	TOTAL
	£m	£m	£m	£m	£m
Adult Social Care and Health					
Chronically Sick & Disabled Persons Act - All schemes	0.991	1.000	1.070	1.070	4.131
Disabled Facilities Grant - All schemes	0.621	-	-	-	0.621
Capitalisation of Staying Put Salaries	0.050	0.050	0.050	0.050	0.200
Home Loans Partnership (Formerly 5 Lamps)	0.071	-	-	-	0.071

Council Funding	External Funding
£m	£m
4.131	-
-	0.621
0.200	-
-	0.071

Total Adult Social Care and Health	1.733	1.050	1.120	1.120	5.023
------------------------------------	-------	-------	-------	-------	-------

4.331	0.692
-------	-------

	Forecast Expenditure				
	2026/27	2027/28	2028/29	2029/30	TOTAL
Legal and Corporate Services	£m	£m	£m	£m	£m
ICT Essential Refresh & Licensing	1.686	2.185	2.185	2.185	8.241
ICT Transformational Capital Block Budget	3.000	1.500	-	-	4.500
HR Pay	0.037	-	-	-	0.037
Total Legal and Corporate Services	4.723	3.685	2.185	2.185	12.778

Council Funding	External Funding
£m	£m
8.241	-
4.500	-
0.037	-
12.778	-

	Forecast Expenditure				
	2026/27	2027/28	2028/29	2029/30	TOTAL
Finance	£m	£m	£m	£m	£m
Former Partnership Investment (ICT Infrastructure Revenues & Benefits)	0.248	-	-	-	0.248
Capitalisation of Property Finance Lease Arrangements	0.150	-	-	-	0.150
Total Finance	0.398	-	-	-	0.398

Council Funding	External Funding
£m	£m
0.248	-
0.150	-
0.398	-

	Forecast Expenditure				
	2026/27	2027/28	2028/29	2029/30	TOTAL
Transformation Programme	£m	£m	£m	£m	£m
Transformation / Subject Matter Expertise	3.169	0.107	-	-	3.276
Neighbourhood	1.020	0.612	-	-	1.632
Redundancy	0.200	-	-	-	0.200
Contingency	1.400	0.551	-	-	1.951
Total Transformation	5.789	1.270	-	-	7.059

Council Funding	External Funding
£m	£m
3.276	-
1.632	-
0.200	-
1.951	-
7.059	-

	Forecast Expenditure				
	2026/27	2027/28	2028/29	2029/30	TOTAL
ALL DIRECTORATES	£m	£m	£m	£m	£m
Total ALL DIRECTORATES	79.483	51.838	29.897	22.523	183.741

Council Funding	External Funding
£m	£m
132.309	51.432

	Forecast Expenditure				
	2026/27	2027/28	2028/29	2029/30	TOTAL
FUNDED BY:	£m	£m	£m	£m	£m
Borrowing	26.741	22.260	11.475	9.645	70.121
Capital Receipts	11.960	16.060	14.231	12.878	55.129
Flexible Use of Capital Receipts	5.789	1.270	-	-	7.059
Grants	29.498	6.363	0.078	-	35.939
Contributions	5.495	5.885	4.113	-	15.493

Council Funding	External Funding
£m	£m
70.121	-
55.129	-
7.059	-
-	35.939
-	15.493

					-
Total FUNDING	79.483	51.838	29.897	22.523	183.741

132.309	51.432